



# **State Emergency Management Policy**

## **Part Six:**

---

# **Recovery**

## 6.1 Recovery in Western Australia

- 6.1.1 For the purposes of this State Emergency Management Policy (State EM Policy), recovery is defined as “the restoring or improving of livelihoods and health, as well as economic, physical, social, cultural and environmental assets, systems and activities, of a disaster-affected community or society, aligning with the principles of sustainable development and ‘build back better’, to avoid or reduce future disaster risk” (Australian Disaster Recovery Framework (2022)).
- 6.1.2 Local government is responsible for managing recovery following an emergency affecting the community in its district (section 36(b) *Emergency Management Act 2005* (EM Act)).
- 6.1.3 Where the complexity of recovery exceeds the capacity and capability of the local government(s) to manage, the WA State Government will provide assistance to support recovery.
- 6.1.4 The Model for State Involvement in Recovery (**Appendix E**) guides the level of state involvement in a recovery event using a four-tiered framework (R1 to R4) where the state’s involvement increases with the complexity of recovery.
- 6.1.5 The Minister for Emergency Services is the lead minister for recovery in WA and is responsible for overseeing recovery preparedness and recovery operations and providing coordinated cross-government advice on recovery to the Premier and WA State Government.
- 6.1.6 The Department of Fire and Emergency Services is the lead state agency for recovery in WA with the role of advising the lead minister, facilitating a whole-of-government approach to recovery preparedness and recovery operations across all hazards and administering recovery funding arrangements. The Fire and Emergency Services Commissioner is the accountable officer for ensuring the Department of Fire and Emergency Services delivers the recovery responsibilities listed in **Appendix A**.
- 6.1.7 The State Recovery Coordinator is appointed by the Fire and Emergency Services Commissioner to support and coordinate state-level recovery preparedness and operations. The Fire and Emergency Services Commissioner may also appoint one or more Deputy State Recovery Coordinator(s).
- 6.1.8 All state agencies have a role to assist in restoring community function and supporting the recovery of WA communities through their existing portfolio functions.
- 6.1.9 The State Strategic Recovery Priorities are:

Assist people to meet their recovery needs with targeted, timely, accessible and equitable support and resources for individuals, businesses and organisations impacted by disasters.

Enable community-centred recovery by recognising local context and supporting the capacity and capability of community to lead their own recovery and facilitate community participation in recovery planning and decision making.

Restore community function and wellbeing through repair, reconstruction and regeneration of the social, built, environment and economic functional areas.

Foster community disaster resilience by building back better and enhancing community preparedness.

## 6.2 Commencement of Recovery

- 6.2.1 The Hazard Management Agency (HMA) is responsible for initiating and coordinating early recovery activities in accordance with State Emergency Management Plan (State EM Plan) section 6.2.1.

- 6.2.2 The HMA must prepare an Impact Statement for Level 2 and 3 incidents for approval by the local government and endorsement by the State Recovery Coordinator, unless an exemption has been granted by the State Recovery Coordinator.
- 6.2.3 The HMA must plan and manage the transition of recovery coordination to local government or an appointed *[Event]* Recovery Coordinator or Controller in accordance with State EM Plan section 6.2.1.
- 6.2.4 In protracted emergencies where response and recovery will occur in parallel for an extended period of time, the HMA must establish arrangements to coordinate response and recovery operations with local and state level recovery coordinators, in consultation with the State Recovery Coordinator.

## 6.3 Local Government

- 6.3.1 Local governments must plan and prepare for recovery including maintaining a Local Recovery Plan, nominating and training a Local Recovery Coordinator and exercising recovery arrangements.
- 6.3.2 A local government must activate local recovery arrangements when the impact(s) of an emergency have, or are likely to, disrupt community function or well-being of the community.
- 6.3.3 In an R1 and R2 recovery event, the local government is responsible for the over-all coordination of recovery. In an R2 event the local government should keep the State Recovery Coordinator informed of recovery progress and support needs.
- 6.3.4 In an R3 and R4 recovery event, local government responsibilities include:
- coordinating local-level recovery activities in consultation with the State Recovery Coordinator, or where appointed the *[Event]* Recovery Coordinator or Controller
  - advising and contributing to state-level recovery planning, implementation and monitoring processes
  - leading recovery activities and programs that enhance community connection, cohesion and wellbeing
  - leading and facilitating local community engagement
  - providing regular reporting and advice to the State Recovery Coordinator, or where appointed the *[Event]* Recovery Coordinator or Controller, on local recovery progress and needs
  - any other roles and responsibilities as agreed with the State Recovery Coordinator, or where appointed the *[Event]* Recovery Coordinator or Controller.
- 6.3.5 The role of the Local Recovery Coordinator is to coordinate recovery activities on behalf of the local government and oversee delivery of recovery services in impacted communities. The Local Recovery Coordinator responsibilities include:
- undertaking local government recovery responsibilities as delegated
  - providing advice to Emergency Management Agencies and other state agencies providing response and recovery activities
  - coordinating recovery operations on behalf of the local government
  - monitoring recovery activities, collating data and reporting to the local government.

- 6.3.6 The local government must establish a Local Recovery Coordination Group or alternative local leadership structures to support the Local Recovery Coordinator in a R2, R3 and R4 recovery event. Sub-working group(s) may also be established to support the Local Recovery Coordination Group.
- 6.3.7 Where a recovery event involves more than one local government area, a coordinated approach should be facilitated by the local governments as provided in section 6.2.2 of the State EM Plan.

## 6.4 Establishing State Recovery Coordination Structures

- 6.4.1 The State Recovery Coordinator is responsible for assessing the complexity of recovery and the capacity and capability of local government to manage recovery and providing advice to the Fire and Emergency Services Commissioner on the level of State involvement required to support recovery.
- 6.4.2 The Fire and Emergency Services Commissioner must recommend to the Minister the level of recovery under the Model for State Involvement in Recovery (**Appendix E**) and the State support required, including whether the appointment of an *[Event]* Recovery Coordinator or Controller is recommended.
- 6.4.3 The Minister for Emergency Services may appoint an *[Event]* Recovery Coordinator for a R3 recovery event, or, in an R4 event the Premier may appoint an *[Event]* Recovery Controller.
- 6.4.4 The WA State Government may provide funding for the establishment of an event Recovery Taskforce to support the *[Event]* Recovery Coordinator or Controller to deliver their responsibilities.
- 6.4.5 The WA State Government may delegate recovery functions of the Fire and Emergency Services Commissioner and the Department of Fire and Emergency Services to another Director General (or equivalent) and agency for specific recovery events, based on relevant expertise or resources. This may include hosting an *[Event]* Recovery Coordinator / Controller. In such cases, roles and responsibilities of respective Ministers, agencies and Chief Executive Officers must be agreed in writing.

## 6.5 Recovery Coordination Roles

- 6.5.1 The State Recovery Coordinator has the following functions during a recovery event, unless an *[Event]* Recovery Coordinator or Controller has been appointed:
- assessing recovery needs and, where necessary developing a state-level recovery strategy to guide the State's involvement in a recovery
  - establishing state-level recovery governance structures where required and assisting local government(s) in creating district or regional structures as needed
  - providing coordinated cross-government strategic advice to the Fire and Emergency Services Commissioner on recovery progress, priorities, risks and issues
  - supporting local government to enhance their capability and capacity to manage recovery
  - coordinating the recovery operations of state agencies where required to ensure operations are efficient and effective for community
  - undertaking monitoring and assurance of state-level recovery efforts
  - liaising with local government to coordinate visits by dignitaries
  - planning and coordinating the de-escalation of state involvement in a recovery.

- 6.5.2 The State Recovery Coordinator must brief an incoming *[Event]* Recovery Coordinator or Controller and provide advice and support for the duration of their appointment.
- 6.5.3 The State Recovery Coordinator may delegate these responsibilities to a Deputy State Recovery Coordinator(s).
- 6.5.4 Where appointed, the *[Event]* Recovery Coordinator assumes the functions of the State Recovery Coordinator listed at State EM Policy section 6.5.1 for an event, and in addition is responsible for:
- facilitating collaboration between local, state and commonwealth government agencies, industry, non-government organisations and community to bring people together, resolve issues and work cooperatively to advance recovery efforts
  - advising and recommending the recovery priorities and approach of state agencies
  - preparing and publishing a state recovery plan
  - any other responsibilities outlined in the terms of appointment.
- 6.5.5 Unless specified otherwise in the terms of appointment, the *[Event]* Recovery Coordinator reports to the Fire and Emergency Services Commissioner (or delegate).
- 6.5.6 The *[Event]* Recovery Controller assumes the functions of the State Recovery Coordinator listed at State EM Policy section 6.5.1 for an event, and in addition is responsible for:
- the *[Event]* Recovery Coordinator specific responsibilities listed at State EM Policy section 6.5.4
  - directing the recovery priorities and approach of state agencies as required to achieve the strategic direction of recovery
  - recommending a state agency make available specific resources for recovery
  - representing the WA Government during consultation and engagement with local, state and national stakeholders on recovery matters specific to the recovery event
  - any other responsibilities outlined in the terms of appointment.
- 6.5.7 The reporting arrangements for the *[Event]* Recovery Controller will be determined by the Premier and outlined in the terms of appointment.
- 6.5.8 The Department of Communities, as the prescribed support organisation for the provision of welfare services (Reg 32 EM Regulations), is responsible for providing welfare services to community during a recovery event. The Director General of the Department of Communities' is the State Relief and Support Coordinator and the accountable authority for the overall delivery of welfare by the Department of Communities.
- 6.5.9 The Department of Communities must liaise with local government, the State Recovery Coordinator and where appointed the *[Event]* Recovery Coordinator / Controller to ensure welfare services are delivered as part of an integrated and coordinated recovery program.

## 6.6 Hazard Management Agencies and Controlling Agencies

- 6.6.1 Hazard Management Agencies are responsible for supporting emergency affected communities in a recovery relating to their prescribed hazard (section 3 and 4(3) EM Act).

#### 6.6.2 Hazard Management Agencies must:

- prepare, include and maintain up-to-date hazard-specific recovery arrangements in State Hazard Plans
- undertake preparedness activities (including planning, training, exercising and lessons management) in relation to recovery in accordance with section 6.4 State EM Plan
- initiate and oversee recovery during the response/early recovery phase in accordance with section 6.5 of State EM Plan
- plan for the transition from response-led operations to recovery-led operations in accordance with section 6.2.1 of State EM Plan
- participate in local and state recovery governance structures if requested by the Local or State Recovery Coordinator.

6.6.3 A Hazard Management Agency may delegate recovery responsibilities to a Controlling Agency. These arrangements should be documented in the relevant State Hazard Plan.

## 6.7 State Agencies

6.7.1 All state agencies should adapt and administer their regular resources, programs and projects to support recovery efforts, in consultation with relevant local and state-level recovery coordinators.

6.7.2 State agencies should participate in local and state recovery governance structures if requested by a local and state-level recovery coordinator.

6.7.3 The State Recovery Coordinator, and *[Event]* Recovery Coordinator / Controller may request state agencies to provide staff, subject matter experts, information and data to support recovery efforts, deliver recovery programs and activities, and for reporting purposes. State agencies should make all reasonable efforts to accommodate these requests.

6.7.4 Where requested and necessary to restore community function, agencies listed in **Appendix F** must provide assistance in the listed recovery functional areas, noting that recovery requirements may necessitate additional or enhanced service provision beyond the current programming of the agency.

6.7.5 All state agencies involved in the management or delivery of recovery activities and programs should facilitate sharing of relevant data and information through an appropriate data sharing agreement.

6.7.6 State agencies that are a prescribed Support Organisation in the Emergency Management Regulations or have otherwise been assigned a supporting role in emergencies by the SEMC, must include arrangements for recovery in the respective State Support Plans.

## 6.8 State Recovery Coordination Groups and Committees

6.8.1 A State Recovery Coordination Group (SRCG) must be convened for all R3 and R4 recoveries and may be convened if needed for R2 recoveries. State EM Procedure section 5.1 sets out the recommended membership of a State Recovery Coordination Group. The SRCG should continue to meet as necessary to support ongoing state involvement in recovery activities.

6.8.2 The State Recovery Coordination Group is convened by the State Recovery Coordinator or an *[Event]* Recovery Coordinator or Controller.

6.8.3 A State Recovery Coordination Group responsibilities include:

- supporting the State Recovery Coordinator and if appointed, the *[Event]* Recovery Coordinator or Controller
- overseeing the planning of state-led recovery activities
- monitoring recovery progress
- resolving or referring complex policy issues and other matters.

6.8.4 The State Emergency Coordination Group is responsible for undertaking the role and responsibilities of the State Recovery Coordination Group unless and until a SRCG has been convened. The State Emergency Coordination Group may direct or recommend that the State Recovery Coordinator convene the State Recovery Coordination Group.

6.8.5 Four standing State Recovery Domains - Social, Built, Environment and Economic - are established to enable early initiation of recovery planning (see State EM Recovery Procedure 5.2). One or more of the Domains may be activated to support a recovery event by the:

- State Recovery Coordinator, *[Event]* Recovery Coordinator or Controller
- nominated State Recovery Domain Chair in consultation with the State Recovery Coordinator.

6.8.6 State Recovery Domain responsibilities include:

- advising and supporting the State Recovery Coordination Group
- identifying recovery needs and recommending a plan and program of recovery activities in relation to a functional area (social, built, environment or economic) or a specific recovery need or issue
- coordinating activities and resources between agencies and facilitating the sharing of information.

6.8.7 The State Recovery Coordinator, or if appointed an *[Event]* Recovery Coordinator or Controller, may create additional domains, merge domains or establish cross-domain working groups or other structures as required to suit the specific recovery needs and context.

6.8.8 Where there are complex policy issues or matters in a recovery event that require additional strategic oversight and direction, the Fire and Emergency Services Commissioner or *[Event]* Recovery Controller may:

- refer an issue or matter to an existing cross-government executive forum (eg the Public Sector Leadership Council)
- convene a Director General/Chief Executive Officer-level forum chaired by the Fire and Emergency Services Commissioner or Chief Executive Officer of the agency hosting the *[Event]* Recovery Controller / Coordinator.

## 6.9 Recovery Plans

- 6.9.1 Local government must prepare a Local Operational Recovery Plan for all R2, R3 and R4 recovery events in accordance with section 6.3.1 State EM Plan.
- 6.9.2 Local government must review the Local Operational Recovery Plan in accordance with section 6.3.2 of the EM Plan within 12 months of the onset of the emergency or substantive completion of the Local Operational Recovery Plan whichever is later. In R2, R3 and R4 recoveries, the local government must brief the State Recovery Coordinator on findings from the review.
- 6.9.3 The State Recovery Coordinator, or where appointed an *[Event]* Recovery Coordinator / Controller, must prepare and publish a State Recovery Plan for a R3 and R4 recovery event in accordance with section 6.3.1 State EM Plan.
- 6.9.4 The State Recovery Coordinator must ensure an evaluation of the State Recovery Plan is completed in accordance with Section 6.6 of the EM Plan within 12 months of substantive completion of the State Recovery Plan. The State Recovery Coordinator must brief the SEMC on the findings of the evaluation.

## 6.10 Recovery Funding and Assistance Arrangements

- 6.10.1 Individuals, businesses and organisations are responsible for understanding and mitigating their own risks and managing their recovery to the best of their ability. The primary responsibility for safeguarding and restoration of private assets affected by an emergency is with the owner.
- 6.10.2 Where possible, local government and state agencies should deliver recovery activities within normal financial arrangements and existing program funding (including Disaster Recovery Funding Arrangements Western Australia).
- 6.10.3 Where the Disaster Recovery Funding Arrangements Western Australia is applicable and has been activated, some funding assistance for recovery may be available subject to eligibility criteria and program requirements being met.
- 6.10.4 Where recovery activities are not eligible for Disaster Recovery Funding Arrangements Western Australia funding, the WA State Government may approve supplementary funding to support recovery activities.
- 6.10.5 Requests to the State and Commonwealth Governments for new or supplementary funding to support recovery activities must be coordinated through the Department of Fire and Emergency Services or the *[Event]* Recovery Controller, where appointed

## 6.11 Public Information and Communications

- 6.11.1 The Department of Fire and Emergency Services is responsible for coordinating all state-level recovery public information and communication regardless of recovery level.
- 6.11.2 All state agencies must consult with Department of Fire and Emergency Services prior to the release of any public information and communications related to recovery.
- 6.11.3 The Department of Fire and Emergency Services may develop a state-level public information and communication and engagement strategy or plan for R3 or R4 recoveries. When a plan or strategy is adopted, all state agencies must adhere to it.
- 6.11.4 Local government is responsible for distributing public information and communication to the local community, with support and coordination as required from the State Recovery Coordinator.

## 6.12 Public Donations and Volunteering

- 6.12.1 The State should promote the coordination of financial donations from individuals and businesses through a centralised non-profit fund targeted at those with genuine need.
- 6.12.2 The Local Government should determine appropriate arrangements for coordination of donations of goods and offers of volunteering assistance.
- 6.12.3 Where these requirements exceed the capacity of the local government, the Department of Communities should implement arrangements for coordination of donations of goods and the State Recovery Coordination Group should work with the State Recovery Domains to establish volunteer coordination arrangements relevant to areas of need.
- 6.12.4 Corporate donations to assist State-led recovery programming should be directed, in the first instance, to the State Recovery Coordinator, or where appointed the *[Event]* Recovery Coordinator or Controller.

## 6.13 Transition from Recovery Arrangements to Business-as-Usual Service Delivery

- 6.13.1 Local and state government recovery arrangements may de-escalate or stand down when recovery services can be delivered through business-as-usual operations of the local and state government and extra-ordinary coordination, or service delivery arrangements are no longer required.
- 6.13.2 In R2 recoveries, the State Recovery Coordinator is responsible for planning and coordinating the de-escalation of state-level recovery support in consultation with the local government and applicable state agencies.
- 6.13.3 In R3 and R4 recoveries, when the State Recovery Plan is in place and a sustainable level of community function is restored, the State Recovery Coordinator, or where appointed the *[Event]* Recovery Coordinator / Controller, must, following consultation with local government and applicable state agencies:
- advise the Fire and Emergency Services Commissioner of a timeline for de-escalation of state involvement from R3/R4 to R1/R2
  - prepare a transition plan in accordance with State EM Plan section 6.3.3.
- 6.13.4 The decision to stand down an *[Event]* Recovery Coordinator / Controller will be made by the Minister for Emergency Services or Premier.

## Appendix A: List of Emergency Management Roles and Responsibilities

The following table summarises some of the emergency management functions and responsibilities of bodies and roles within the EM Act, EM Regulations, State EM Policy and the State EM Plan.

**NOTE:** this table is a **guide only** – reference should be made to the EM Act and EM Regulations for the full citations of provisions and/or additional relevant provisions. Reference should also be made to the State EM Policy for additional relevant policy statements and the State EM Plan, State Hazard Plans, State Support Plans and State EM Procedures for additional roles and responsibilities and further explanation.

**Consultation Note:** content proposed to be inserted into Appendix A:

Body or Role	Function and Responsibilities
<p><b>Department of Fire and Emergency Services (DFES) as the lead state agency for recovery</b></p> <p>DFES is the lead state agency for recovery in WA with the role of advising the lead minister, facilitating a whole-of-government approach to recovery preparedness and recovery operations across all hazards and administering recovery funding arrangements (State EM Policy statement 6.1.6).</p>	<p>The Fire and Emergency Services Commissioner is the accountable officer for ensuring DFES delivers the following recovery responsibilities:</p> <ul style="list-style-type: none"> <li>• Providing the necessary support and resources for the State Recovery Coordinator and Deputy(s) to fulfill position responsibilities.</li> <li>• Leading the development of recovery policy across WA State Government including coordinating the maintenance of state recovery policy, plans and arrangements in conjunction with the SEMC.</li> <li>• Supporting the preparedness and capability of State and Local Governments for recovery operations.</li> <li>• Providing coordinated advice on whole of government recovery progress to the Minister for Emergency Services.</li> <li>• Coordinating funding requests and proposals for recovery programs and activities to Department of Treasury and Commonwealth Government.</li> <li>• Administering the Disaster Recovery Funding Arrangements for Western Australia.</li> <li>• Coordinating state-level recovery public information and communications.</li> <li>• Delivering recovery activities and programs when funded.</li> <li>• Facilitating inter-jurisdictional liaison on recovery issues with any state, territory or national organisation on behalf of WA.</li> <li>• Hosting an [<i>Event</i>] Recovery Coordinator or Controller, if appointed, and any cross-government recovery taskforce or temporary business unit established to support that role.</li> </ul>

## Appendix E: Model for State Involvement in Recovery

The Model for State Involvement in Recovery guides the level of State involvement in a recovery event using a four-tiered framework (R1 to R4) where the State's involvement increases with the complexity of recovery.

**Appendix Table E: Model for State Involvement in Recovery**

	R1	R2	R3	R4
<b>Complexity of Recovery</b>	Low to Medium	Medium to High	Very High	Extraordinary
<b>Government Capacity</b>	Recovery is within capacity of local government.	Local government requires some support to manage recovery.	Local government needs significant State support to manage recovery.	Recovery exceeds capacity of local government and requires additional arrangements for the State.
<b>Recovery Lead</b>	Local Recovery Coordinator	Local Recovery Coordinator	<i>[Event]</i> Recovery Coordinator (State)	<i>[Event]</i> Recovery Controller (State)
<b>Role of Local Government</b>	Manages and coordinates recovery program.	Manages and coordinates recovery program, with some support from the State.	Leads community focused and local level recovery activities.	Lead community focused and local level recovery activities.
<b>Role of State Government</b>	Minimal or no involvement by the State.  State agencies will provide regular services and programs and may participate in the Local Recovery Coordination Group and/or local working groups at invitation of local government).  If additional assistance is required, it will be coordinated by the State Recovery Coordinator.	Some support by State required.  State Recovery Coordinator will coordinate support to enhance local government capacity and capability to manage recovery.  A State Recovery Coordination Group (SRCG) and/or State Recovery Domain(s) may be activated for short term and/or with narrow brief.  State agencies may be involved in the delivery of recovery programs or activities and should participate in the Local Recovery Coordination Group if invited.	Significant State involvement required.  An <i>[Event]</i> Recovery Coordinator will be appointed and supporting taskforce or business unit established.  A State Recovery Coordination Group (SRCG) and State Recovery Domain(s) will be convened.  A State Recovery Plan will be developed and funded, with state agencies involved in delivery of recovery programs and activities.  State agencies should participate in the Local Recovery Coordination Group if invited.	Substantial State involvement required.  The State Disaster Council may be convened.  An <i>[Event]</i> Recovery Controller will be appointed and supporting taskforce or business unit established.  A State Recovery Coordination Group (SRCG) and State Recovery Domain(s) will be convened.  A State Recovery Plan will be developed and funded, with state agencies involved in delivery of recovery programs and activities.  National recovery coordination mechanisms may be in place.

**Please note: There is no relationship between recovery levels (R1 -R4) and incident response levels.**

## Appendix F: State Agency Functional Areas of Responsibility in Recovery

The table below should be read in conjunction with the following notes:

- Local government will have involvement in most functions consistent with their role and responsibilities.
- Other agencies may also be required to assist, depending on the nature of recovery needs.
- Non-government partners may also participate in the functions.
- Essential Services Network Operators are the operators of public facilities, systems and networks that provide basic life support services on which the wellbeing of community depends on, such as water, energy, sanitation, communications and transportation (examples of operators include Water Corporation, Aqwest, Busselton Water, Western Power, Horizon Power, Telstra, NBN, ARC Infrastructure, Transperth, and Public Transport Authority).

**Appendix F Table: Key Supporting Agencies in Recovery Functional Areas**

Recovery Functional Area	Key Supporting Agencies (Recovery)
Maintaining community safety, public health, law and order.	<ul style="list-style-type: none"> <li>• Hazard Management Agency</li> <li>• Department of Health</li> <li>• Western Australian Police Force</li> </ul>
Supporting communities and individuals' health and psycho-social wellbeing	<ul style="list-style-type: none"> <li>• Department of Communities</li> <li>• Department of Health</li> <li>• Department of Justice</li> <li>• Mental Health Commission</li> <li>• Department of Education</li> </ul>
Support for community development programs and community organisations	<ul style="list-style-type: none"> <li>• Department of Local Government, Sport and Cultural Industries</li> <li>• LotteryWest</li> <li>• Department of Communities</li> </ul>
Provision of temporary accommodation and housing (Refer below for remote Aboriginal community housing).	<ul style="list-style-type: none"> <li>• Department of Communities</li> <li>• Department of Planning, Lands and Heritage</li> <li>• Department of Finance</li> <li>• Essential Services Network Operators</li> <li>• Department of Fire and Emergency Services</li> </ul>
Facilitating reconstruction advice and support to individual asset owners	<ul style="list-style-type: none"> <li>• Department of Fire and Emergency Services</li> <li>• Small Business Development Corporation</li> <li>• Department of Planning, Lands and Heritage</li> <li>• Department of Energy, Mines, Industry Regulation and Safety</li> <li>• Department of Justice</li> </ul>

Recovery Functional Area	Key Supporting Agencies (Recovery)
<b>Supporting economic recovery, business and industry.</b>	<ul style="list-style-type: none"> <li>• Department of Premier and Cabinet</li> <li>• Department of Primary Industries and Regional Development</li> <li>• Department of Jobs, Tourism, Science and Innovation</li> <li>• Small Business Development Corporation</li> <li>• Department of Training and Workforce Development</li> <li>• Department of Energy, Mines, Industry Regulation and Safety</li> </ul>
<b>Supporting local governments to manage waste from emergencies, including hazardous waste.</b>	<ul style="list-style-type: none"> <li>• Department of Water and Environmental Regulation</li> <li>• Department of Energy, Mines, Industry Regulation and Safety</li> <li>• Department of Health</li> <li>• Department of Fire and Emergency Services</li> </ul>
<b>Restoration of critical public infrastructure, assets and services.</b>	<ul style="list-style-type: none"> <li>• Main Roads WA</li> <li>• Department of Finance</li> <li>• Essential Services Network Operators</li> <li>• Department of Transport</li> <li>• Department of Planning, Lands and Heritage</li> <li>• Department of Energy, Mines, Industry Regulation and Safety</li> <li>• Department of Training and Workforce Development</li> </ul>
<b>Facilitating the restoration of function of WA's biodiversity, cultural and natural values impacted by an emergency.</b>	<ul style="list-style-type: none"> <li>• Department of Biodiversity, Conservation and Attractions</li> <li>• Department of Planning, Lands and Heritage</li> <li>• Department of Water and Environmental Regulation</li> </ul>
<b>Restoring essential services and housing in remote communities.</b>	<ul style="list-style-type: none"> <li>• Department of Communities</li> <li>• Department of Planning, Lands and Heritage</li> <li>• Essential Services Network Operators</li> <li>• Department of Premier and Cabinet</li> <li>• Department of Finance</li> </ul>
<b>Supporting state agencies in the development of funding business cases for recovery programs.</b>	<ul style="list-style-type: none"> <li>• Department of Treasury</li> <li>• Department of Premier and Cabinet</li> <li>• Department of Fire and Emergency Services</li> </ul>